

TABLE 6.1**The Four Eras of Policing**

ELEMENTS	POLITICAL ERA	REFORM ERA	COMMUNITY ERA	HOMELAND SECURITY ERA
<i>Authorization</i>	Politics and law	Law and professionalism	Community support (political), law, professionalism	National/international threats (politics), law (intergovernmental), professionalism
<i>Function</i>	Broad social services	Crime control	Broad, provision of service	Crime control, antiterrorism/counterterrorism, intelligence gathering
<i>Organizational Design</i>	Decentralized	Centralized, classical	Decentralized, task forces, matrices	Centralized decision making, decentralized execution
<i>Relationship to Environment</i>	Intimate	Professionally remote	Intimate	Professional
<i>Demand</i>	Decentralized, to patrol and politicians	Centralized	Decentralized	Centralized
<i>Tactics and Technology</i>	Foot patrol	Preventive patrol and rapid response to calls for service	Foot patrol, problem solving, and the like	Risk assessment, police operations centers, information systems
<i>Desired Outcome</i>	Citizen political satisfaction	Crime control	Quality of life and citizen satisfaction	Citizen safety, crime control, antiterrorism